



May 31, 2011

Robert Ingram
President/CEO
Baldwin County EDA
P O Box 1340
Robertsdale, AL 36567

Dear Mr. Ingram

Thank you again for re-submitting the Catawba Site for the CSX Mega Site Certification Program. We appreciate your time and dedication to this project. McCallum Sweeney Consulting has conducted an exhaustive analysis of the proposed location as a part of this project. Based on the information you provided and our evaluation of your site, we have certified your site as suitable for automotive assembly operations and other large mega-site opportunities.

CSX asked McCallum Sweeney Consulting to conduct a thorough evaluation of many sites within their service territory based on a pre-determined list of minimum criteria. The development of those criteria was based on our specific experience in siting automotive assembly plants with input from individuals in the automotive industry. In addition to the technical evaluation, McCallum Sweeney Consulting was also asked to provide our opinion on the site and the community as a potential automotive assembly location. Based on these evaluations, McCallum Sweeney Consulting and CSX certify sites as suitable for an automotive assembly operation.

As you recall, this site has potential challenges that are complex regarding wetlands and environmental conditions. While we feel comfortable that all items can be resolved, we must stress the importance of providing a thorough and complete presentation of all findings to date to prospective clients if this site is to be marketed effectively.

Thank you again for your hard work and support of this project. If McCallum Sweeney Consulting can answer future questions please do not hesitate to contact me.

Sincerely,

Ed McCallum
Senior Principal

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